



Ford Motor Company
One American Road
Dearborn, MI 48126

April 8, 2019

RE: Response to Brazil Tailings Dam Inquiry

This letter is in response to the recent communication sent to Ford Motor Company regarding the collapse of the tailings dam located in Corrego do Feijao in Brumandinho, on January 25, 2019. We share your concerns about the long term human and environmental damage that was caused by this tragedy and the urgent need for effective preventative measures. We can confirm upon learning of the Brumandinho disaster that we have reached out to our direct steel suppliers to understand the actions that they are taking to advocate for effective measures to contain, identify, assess and remediate the damage caused.

Human rights and working conditions are an important part of our sourcing decisions and a critical element of our Supply Chain Sustainability program. Ford has adopted a Code of Human Rights, Basic Working Conditions and Corporate Responsibility that have been deployed throughout Ford facilities, globally. In this Code, Ford commits to neither cause nor contribute to adverse human rights impact through our activities and we seek to timely address such impacts if they occur. Ford encourages businesses throughout our supply chain to adopt and enforce similar policies in their own operations and extend these principles to their own supply chain. These expectations include maintaining a safe and healthy work environment that meets or exceeds applicable legal standards for occupational safety and health.

Given the expanse of the disaster, we understand that many elements of the investigation and subsequent remediation and prevention plans are ongoing. We will continue to monitor the situation and the progress towards greater transparency and accountability.

Thank you for the inquiry and we share your passion for safe working conditions and effective preventative measures in the mining industry.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Sue Slaughter", with a large, stylized flourish at the end.

Sue Slaughter
Purchasing Director – Supply Chain Sustainability & Inclusion, TVM
Ford Motor Company

cc: Mary Wroten