

Alcan Inc.

1188 Sherbrooke Street West
Montreal, Quebec H3A 3G2
Canada

Mailing Address:
P.O. Box 6090
Montreal, Quebec H3C 3A7
Canada

Tel: (514) 848-8000
Fax: (514) 848-8115
www.alcan.com



2 August 2005

Mr. Gregory Regaignon and
Mr. Christopher Avery
Business & Human Rights Resource Centre
431 West 6th Street
Claremont, CA 91711
U.S.A.

Dear Messrs Regaignon and Avery:

I would like to thank you for giving us the opportunity to respond prior to your sending out your Weekly Update.

As it stands today, Alcan's position is for the most part reflected in the material that we have made available on our web site, for which you intend to provide a link in your e-mail. I would however like to emphasize certain elements:

1. **Alcan and its Project partner are concentrating efforts on advancing the development phase of the Utkal Project with activities including:**
 - Completion of a Technical Review that would then lead to a Definitive Feasibility Study (DFS), followed by Construction Authorization within an approximate 12-15 month period.
 - Securing all other necessary permits, approvals and support from the appropriate government authorities.
 - Establishing a deeper understanding of local stakeholder issues and securing their necessary support.
 - Updating the business case, i.e. that the Project meets Alcan's criteria from a commercial, economic, social and environmental perspective.

2. **In making any business decision, Alcan takes into consideration all of the economic, social and environmental aspects and engages in an open dialogue with all stakeholders.**

An investment decision will not be taken by Alcan before the end of 2005.

From its beginnings over 100 years ago, Alcan has had a long history of community engagement efforts (please refer to Sustainability section of



www.alcan.com). As a business that conducts its activities in primarily remote regions, Alcan's bauxite and alumina group is committed to working closely with local communities and undertaking initiatives that will not only create new opportunities but also contribute to social and economic sustainability. It is neither our reputation nor our aim to do otherwise.

3. It's Alcan's belief that the Project will proceed whether Alcan is involved or not.

Somehow, there is a presumption that if Alcan were not involved in the Project, it would not proceed. We believe that that is just not the case.

Alcan is proud of its demonstrated, and recognized, efforts and results with respect to sustainable business development in regions of Brazil, Africa and Australia, to name but a few. Having said this, assuming the Utkal Project goes ahead, we believe that, in the interest of influencing outcomes, having a Company like Alcan engaged is a force for a better outcome.

Thank you again for giving us the opportunity to respond.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Daniel Gagnier".

Daniel Gagnier
Senior Vice President
Corporate and External Affairs
Alcan Inc.